A balanced business delivering profitable growth and delivering to our clients and customers

- Perspective
- Performance
- Plans

27th November 2003

Martin Moore



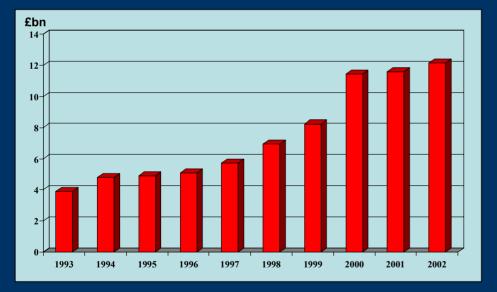
PRUDENTIAL Property £12.5bn







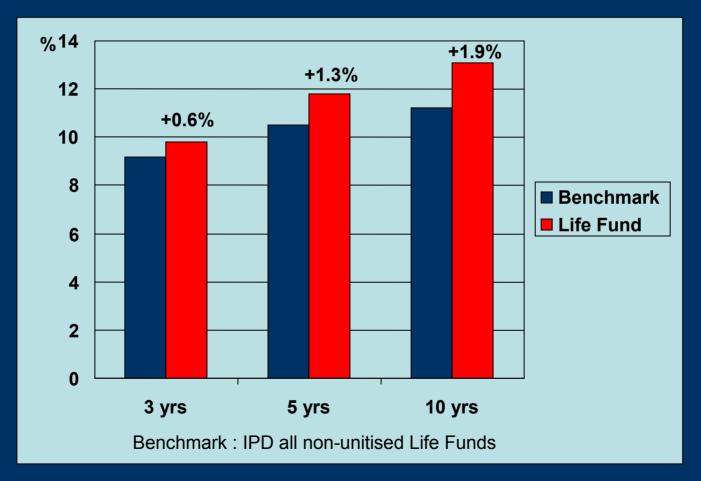
Perspective



13 Portfolios Ranging from <£50m to >£9bn

- Diverse drivers of growth:
 - Pru unit-linked funds
 - Innovation with M&G fixed income
 - Scot Am acquisition
 - The case for property

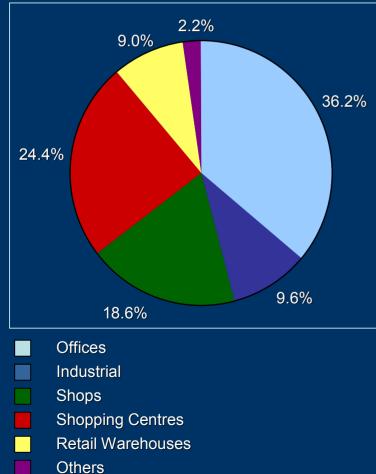
Performance



Prudential Life Fund – annualised returns to 31 December 2002

Performance

Total FUM by sector 31/12/2002



 Unique research and evaluation approach

Performance



 Unique research and evaluation approach

Performance





- Unique research and evaluation approach
- Disciplined framework

Performance



- Unique research and evaluation approach
- Disciplined framework
- Entrepreneurial team

Performance

LONDON SHARE SERVICE

- Review around 1500-2000 new investments each year
- Annual turnover around £1bn
- Reputation & scale lead to exclusive off-market opportunities

- Unique research and evaluation approach
- Disciplined framework
- Entrepreneurial team
- Skilful delivery

Performance



Source: IPD Management Cost Survey – October 2002

- Unique research and evaluation approach
- Disciplined framework
- Entrepreneurial team
- Skilful delivery
- Efficient operations

Plans

- Grow FUM and diversify client base
 - Maintain outstanding performance record
 - Drive international programme
 - Create new funds
 and grow existing ones
- Relentless pursuit of innovation and efficiency
- Capitalise on exciting customer facing opportunities
 - Joint venture buying agency
 - High Speed Office
 - Ascent insurance brokers.

Conclusion

A balanced business delivering profitable growth and delivering to our clients and customers

- Grow FUM and diversify client base
- Relentless pursuit of
 innovation and efficiency
- Capitalise on exciting customer facing opportunities

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