

Competitive Advantage Through Multi Distribution

Mike Bishop PCA LIFE Korea November 2004



Significant life insurance market

- 2nd largest in Asia (after Japan)
- 7th largest in the world

Restrictive regulations

 Regulations are restrictive especially on product development, but these are improving

Strong competition

- Local competitors still dominate
- Foreign competitors have been very aggressive

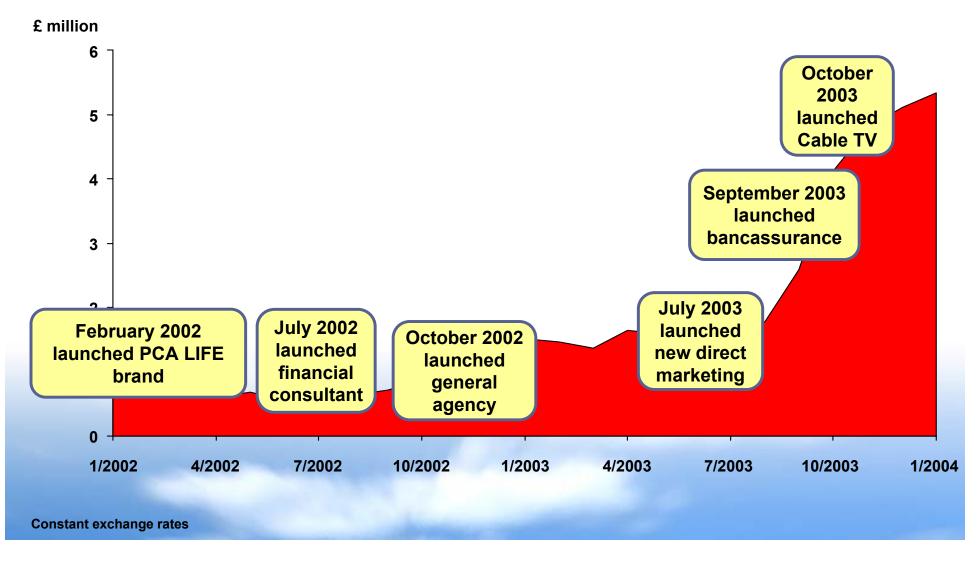
Products and Channels

- Competitors still focus on limited channel strategies
- Product diversity remains limited



Multi distribution: Evolution

A true multi distribution business





Multi distribution : Channel profile

Four channels

Financial consultants
July 2002

General agency October 2002

Direct marketing July 2003

Bancassurance September 2003

Tied in-house professional agency force

Non-tied agency

Cable TV and outbound telemarketing

Branch sales driven

Selling

Selling

Selling

Selling

Variable Universal Life

Variable Universal Life

Cancer Cover

Variable Universal Life

Annuities

Annuities

Ladies Cover

Annuities

Whole Life

Whole Life

Child Cover

Savings

Term

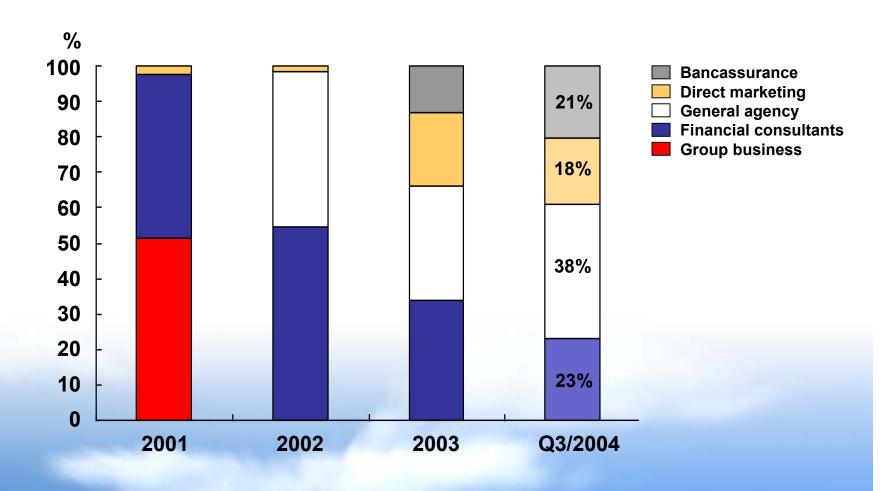
Term

Personal Accident



Multi distribution: Channel contribution

Each of our channels have made a material contribution to the business





Multi distribution: Partners

Partners have also been key to our multi-distribution success

Bancassurance



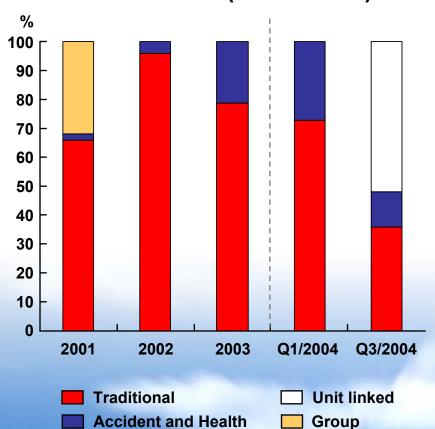
Direct marketing





Whilst maintaining channel-specific products, focus has been on increasing unit linked sales

Product mix (APE basis)



2nd in market with Variable Universal Life

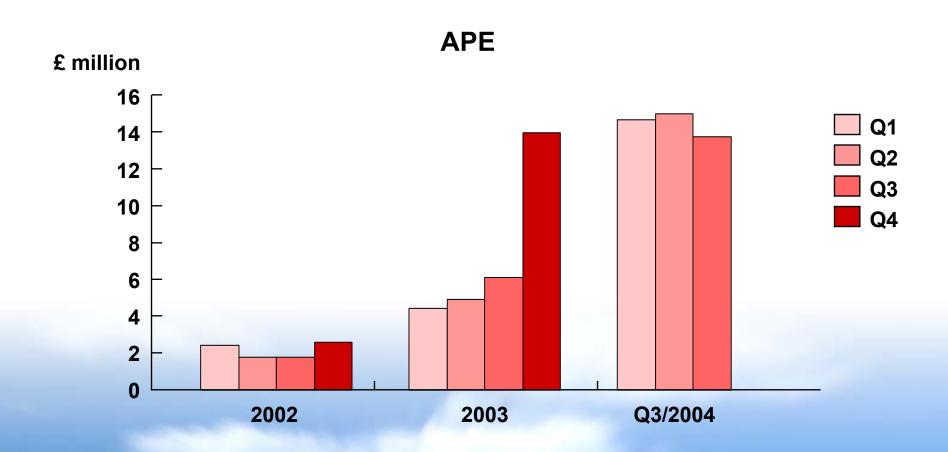
Variable Universal Life now comprises over 50% of new business sales

Variable Universal Life marks a significant move away from traditional guaranteed products



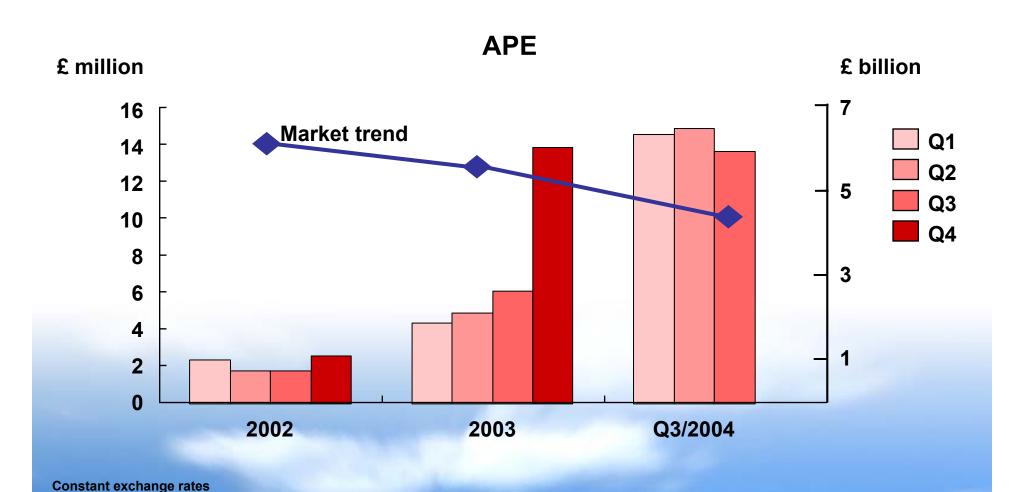
What we have achieved: Including 2004

Since launch in Feb 2002, we have achieved significant sales growth



What we have achieved: Including 2004

Since launch in Feb 2002, we have achieved significant sales growth... despite decline in Korean life insurance market





Pioneering insurance sales through Cable TV

Now a material channel through understanding Korean female consumers and designing simple needs-based products

Find and "Win"

Keep

Identify and understand primary targets

New product development

Distribution choice

Cross sales / Up sales

Housewives
"Ajumas" are
key decision
makers and they
watch lots of TV

Developed simple and easy to buy products that appeal to mums and wives

Offered direct via Cable TV to reach a nationwide audience

Telemarketers close the sale and also generate leads for financial consultants



Pioneering insurance sales through Cable TV

Cable TV sales process

- 1. Infomercial on Home Shopping channel
- 2. List generation
- 3. Outbound sales calls
- 4. PCA LIFE underwrites and issues
- 5. External fulfillment





Pioneering insurance sales through Cable TV

Created a new market and carved out a compelling customer proposition

What we have achieved



Pioneer of Cable TV distribution

Created a distribution channel in its own right

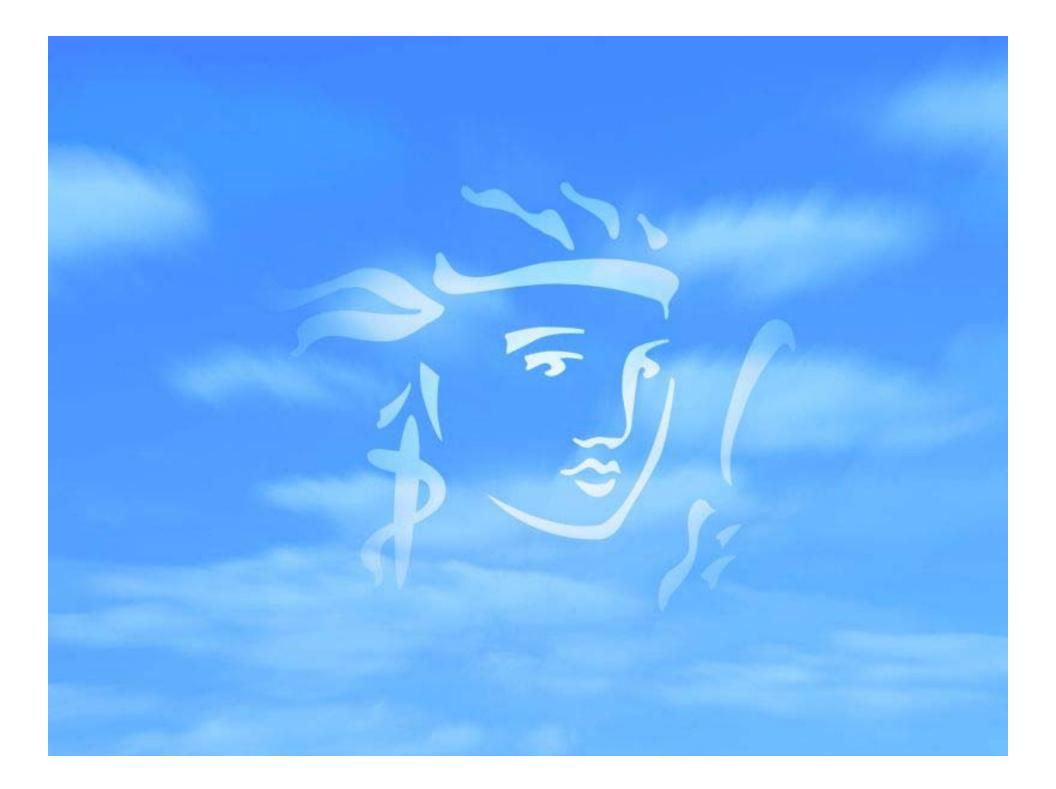
Enhanced brand building and public relations efforts

45,500 policies sold since October 2003

Cross sale opportunities for our financial consultants



- Our strong commitment to multi-distribution
- We pioneered Cable TV distribution of life insurance
- Specific products developed to meet the needs of each channel and each target audience
- Each channel has made a material contribution to the business





Câu Hỏi và Trả Lời 問與答

คำ ถาม & คำ ตอ

Tanya & Jawab

问与答

Tanong at sagot

質問および回答

प्रश्न और जवाब



