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# JNL's Distribution Advantage in the Era of the Boomer

Clifford Jack Executive Vice President & Chief Distribution Officer, JNL





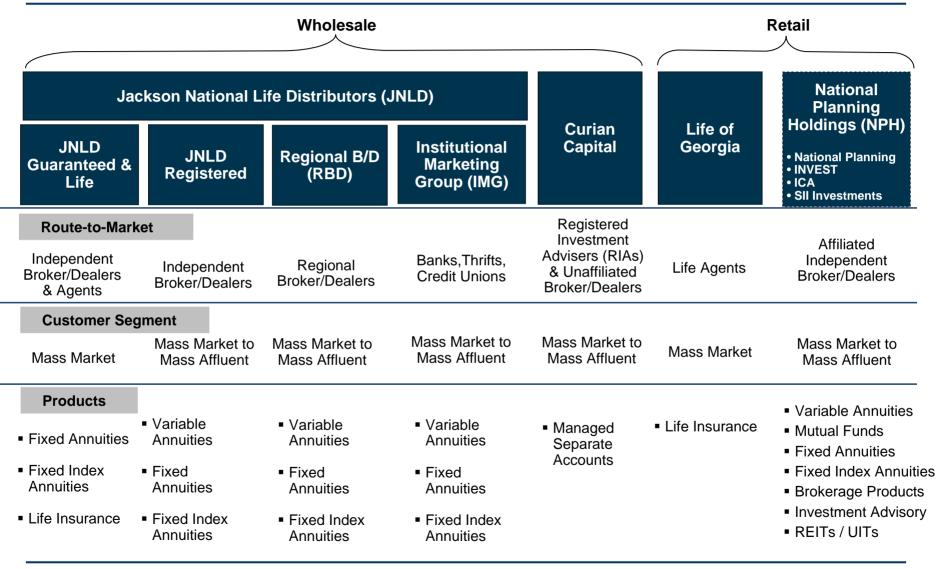
- Overview of our distribution companies
- Why we are in the markets we are in
- Why we are advantaged in these markets



# JACKSON NATIONAL LIFE Distribution Channel Overview



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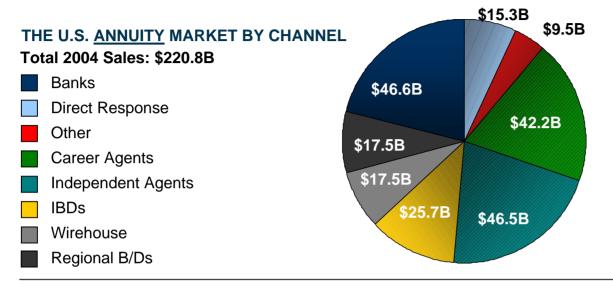




## THE JNL DISTRIBUTION ADVANTAGE Strength in Key Channels



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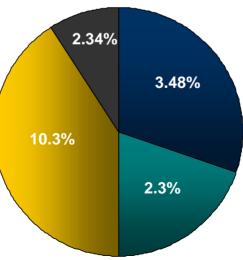
#### JNL MARKET SHARE BY CHANNEL

Total Annuity Market by Channels JNL Serves: \$136.3B

#### Total 2004 JNL Sales: \$6.6B

- Banks \$2.0B
- Independent Agents \$1.3B
- IBDs \$2.7B
- Regional B/Ds \$.6B

% Indicates JNL Market Share by Channel







# Strategic Themes

- 1. Process-driven sales culture supported by best people hired and trained to thrive in our culture
- 2. Differentiated distribution model targeted to growth markets
- 3. Complex relationship management maximizes results
- 4. Trusted reputation in target markets

# Tactical Strengths

- 1. Focused wholesaling
- 2. Wholesaler activity & territory management
- 3. Homegrown talent
- 4. Competitors bring golf balls; we bring profits and time



# JNL / JNLD



- Four dedicated wholesaling teams:
  - JNLD Registered, Guaranteed/Life, IMG, RBD
  - 230 external and internal
- Four primary products:
  - Variable Annuities, Fixed Index Annuities, Fixed Annuities, Life Insurance
- 1,200 selling agreements
- 80,000 appointed producers





#### ADVISER COUNT & INVESTMENT PRODUCT SALES (\$B) BY DISTRIBUTION CHANNEL, 2004

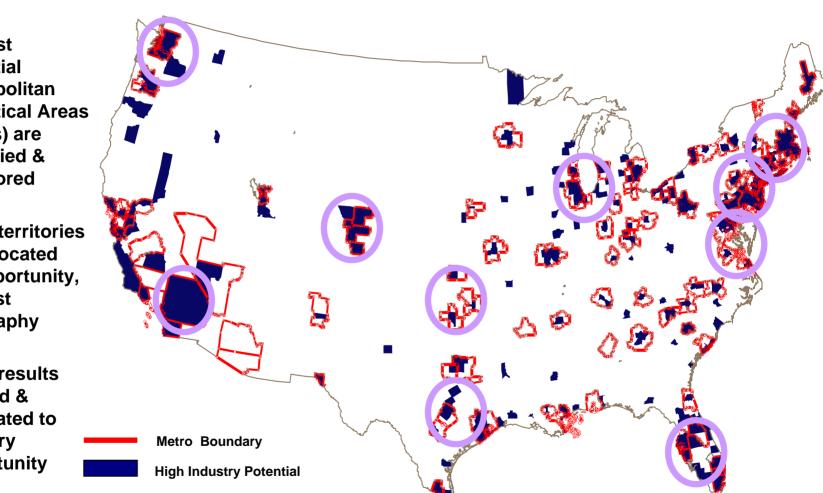
Channel	Total Number of Reps	JNLD Producing Reps	JNLD producing for JNLD	Industry Annuity Sales 2004 (\$B)	JNLD Annuity Sales 2004 (\$B)	JNLD as % of Channel
Independent Agents	161,000	9,619	6%	\$46.5	\$1.3	3%
Independent B/Ds	106,688	5,669	5%	\$25.7	\$2.7	11%
Bank B/Ds	18,280	5,285	29%	\$46.6	\$1.9	4%
Regional B/Ds	16,342	1,490	9%	\$17.5	\$.60	3%
TOTAL:	302,310	22,063	7%	\$136.3	\$6.6	5%

### JNLD TERRITORY MANAGEMENT **Not All Markets Are Created Equal**



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- Highest • potential **Metropolitan Statistical Areas** (MSAs) are identified & monitored
- Sales territories are allocated by opportunity, not just geography
- Sales results tracked & correlated to territory opportunity





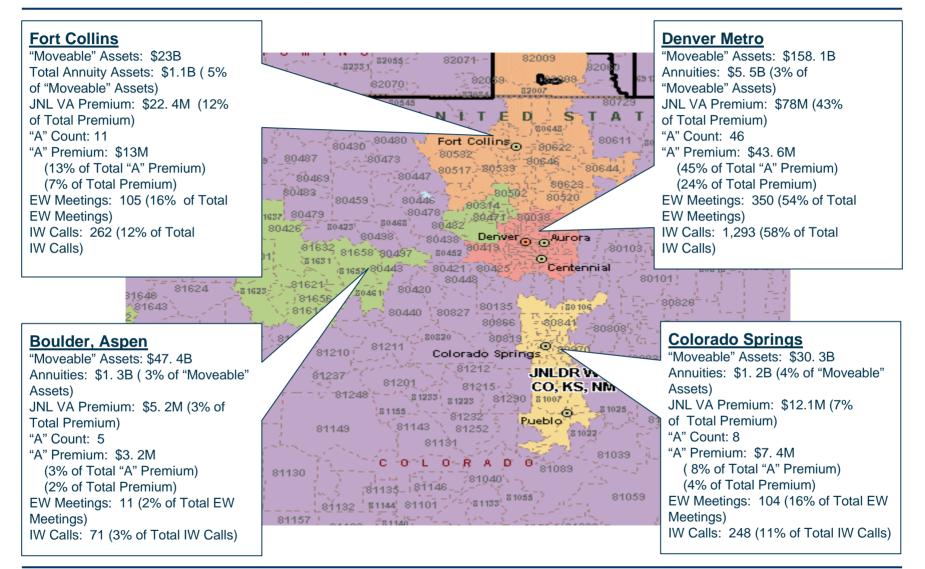
Source: Market Research Territory Allocation Model; Fixed: A.M. Best, Variable: LIMRA 9

# JNLD TERRITORY MANAGEMENT Information for Strategic or Tactical Deployment



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### JNLD TERRITORY MANAGEMENT Resulting in Unparalleled Sales Activity



PRUDENTIAL

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- Our producers see us more often
- Our producers hear from us more often
- Our producers buy more from us

				optomiso				,		
-	Internal Wholesalers				External Wholesalers					
	# of IWs	# of Calls	Avg Calls/Day	Meetings Scheduled	# of EWs	Total Contacts	Avg Contacts/ Week	% A Meetings	Total Meetings	Avg Meetings/ Week
Guaranteed	35	116,921	25	7,654	29	29,404	38	32%	15,299	19
Registered	36	142,064	24	14,431	38	40,279	41	41%	19,441	20
Subtotal	71	258,985	25	22,085	67	69,683	40	37%	34,740	19
RBD	15	31,143	19	2,322	18	21,561	49	26%	6,484	14
IMG	10	55,930	34	2	21	28,522	60	41%	5,861	12
Subtotal	25	87,073	25	2,324	39	50,083	55	30%	12,345	13
Grand Total	96	346,058	25	24,409	106	119,766	45	36%	47,085	17
Curian	10	36,307	26	N/A	15	10,956	33	<u>N/A</u>	4,412	12
Dist. Co. Total	106	382,365	25	24,409	121	130,677	43	36%	51,497	17
509,000 I.W. Annually: successful cal			174,000 E.W. successful calls			69,000 In-person E.W. Meetings				
										1

#### YTD September 2005 JNLD Sales Activity

# **National Planning Holdings**



- 6<sup>th</sup> largest independent broker/dealer
- YTD sales of \$7.2B and revenues of \$313.4M<sup>1</sup>
- 2,500 reps across four broker/dealers
- High-payout, high-tech, and low-touch model in growth segment of market
- JNL VAs have a 30% market share with no special treatment
- Profitable



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#### **ADVISER COUNT BY DISTRIBUTION CHANNEL, 2004**

Channel	Total Number of Reps	Number of NPH Reps	NPH Reps as % of Total
Independent B/Ds	106,688	1,923	2%
Bank B/Ds	18,280	564	3%
TOTAL:	124,968	2,487	2%



# **Curian Capital**

Jacks Insur

- Pru U.S. Benefits
  - Diversifies book in a large (\$620B) and growing (13%) market
  - Strengthens current relationships and adds new ones
- Rep Benefits
  - 100% Paperless
  - Automated compliance tools
  - Conversion to fees from commissions
- Clients Benefits and Regulators Value to the Curian Proposition
  - Fully transparent 24 x 7 account access
  - Tax efficiencies vs. Mutual Funds
  - Ability to exclude stocks, sectors and industries
  - Institutional quality asset managers
  - Lowest account minimums in the industry \$25,000





#### ADVISER COUNT BY DISTRIBUTION CHANNEL 2004

Total Series 65	Curian	Curian Producing
Licensed Reps	Producing Reps	Reps as % of Total
116,376	2,046	1.76%



#### THE JNL ADVANTAGE Summary



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