PRUDENTIAL PLC 2001 UNAUDITED RESULTS

| Results Summary | 2001 £m | 2000 £m |
|---------------------------------------------------------------|---------|---------|
| Achieved Profits Basis Results | | |
| Operating profit before tax | | |
| UK Insurance Operations: | | |
| Long-term business | 620 | 708 |
| General business | 79 | 33 |
| | 699 | 741 |
| M&G | 75 | 125 |
| Egg | (88) | (155) |
| UK Operations | 686 | 711 |
| US Operations | 319 | 226 |
| Prudential Asia | 415 | 213 |
| Prudential Europe | 8 | 17 |
| Other income and expenditure (including development expenses) | (178) | (138) |
| | 1,250 | 1,029 |
| UK re-engineering costs | (64) | - |
| Operating profit (see note) | 1,186 | 1,029 |
| Amortisation of goodwill | (95) | (84) |
| Short-term fluctuations in investment returns | (1,402) | (440) |
| Effect of change of economic assumptions | (482) | - |
| Merger break fee (net of related expenses) | 338 | - |
| Profit on business disposals | - | 223 |
| (Loss) profit on ordinary activities before tax | (455) | 728 |
| Operating earnings per share | 41.9p | 38.4p |
| Shareholders' funds | £8.15bn | £8.8bn |
| Statutory Basis Results | | |
| Operating profit before tax (see note) | 622 | 840 |
| Operating earnings per share | 23.3p | 30.2p |
| Dividend per share | 25.4p | 24.5p |
| Insurance and investment funds under management | £163bn | £165bn |
| Banking deposit balances under management | £6.5bn | £7.6bn |

Note

Operating profit for insurance operations includes investment returns at the expected long-term rate of return. For the purposes of the presentation set out above, to be consistent with the alternative earnings per share, operating profit excludes amortisation of goodwill and the merger break fee, net of related expenses. The directors believe that operating profit, as adjusted for these items, better reflects underlying performance. Total profit includes these items together with actual investment returns and profit on business disposals. This basis of presentation has been adopted consistently throughout this announcement.

| | | Restated |
|-------------------------------------------------------------------------------------------|---------|----------|
| Summarised Consolidated Profit and Loss Account | 2001 £m | 2000 £m |
| UK Insurance Operations: | | |
| Long-term business | 620 | 708 |
| General business | 79 | 33 |
| | 699 | 741 |
| M&G | 75 | 125 |
| Egg | (88) | (155) |
| UK Operations | 686 | 711 |
| US Operations | 319 | 226 |
| Prudential Asia | 415 | 213 |
| Prudential Europe | 8 | 17 |
| Other income and expenditure (including development expenses) | (178) | (138) |
| | 1,250 | 1,029 |
| UK re-engineering costs | (64) | - |
| Operating profit before tax | 1,186 | 1,029 |
| Operating profit before amortisation of goodwill | | |
| Continuing operations | 1,107 | 996 |
| Discontinued general business operations | 79 | 33 |
| Amortisation of goodwill | (95) | (84) |
| Short-term fluctuations in investment returns | (1,402) | (440) |
| Effect of change of economic assumptions | (482) | - |
| Merger break fee (net of related expenses) | 338 | - |
| Profit on business disposals | - | 223 |
| (Loss) profit on ordinary activities before tax | (455) | 728 |
| Tax | 213 | (241) |
| (Loss) profit for the year before minority interests | (242) | 487 |
| Minority interests | 25 | 24 |
| (Loss) profit for the year after minority interests | (217) | 511 |
| Dividends | (504) | (484) |
| Retained (loss) profit for the year | (721) | 27 |
| | | Restated |
| Basic Earnings Per Share | 2001 | 2000 |
| Based on operating profit after tax and related minority interests before amortisation of | | 2000 |
| goodwill of £828m (£752m) | 41.9p | 38.4p |
| 3000000 (210200) | 40.04 | 55.4p |

Note

Adjustment for amortisation of goodwill

(after related minority interests)

Average number of shares

Dividend Per Share

The tax charge, minority interests and earnings per share for 2000 have been restated for minor changes to reflect the implementation of FRS 19 on deferred tax.

Adjustment from post-tax long-term investment returns to post-tax actual investment returns

Adjustment for post-tax effect of change of economic assumptions

Adjustment for post-tax merger break fee (net of related expenses)

Based on (loss) profit for the year after minority interests of £(217)m (£511m)

Adjustment for post-tax profit on business disposals

(4.8)p

(48.9)p

(16.0)p

16.8p

(11.0)p

1,978m

25.4p

(4.3)p

(16.5)p

-

-

8.5p

26.1p

1,959m

24.5p

NEW BUSINESS BY PRODUCT DISTRIBUTOR

| | Singl | <u> </u> | Regul | or | Annu Equivalents | |
|-----------------------------------------------|---------|----------|---------|---------|---------------------|---------|
| | 2001 £m | 2000 £m | 2001 £m | 2000 £m | 2001 £m | 2000 £m |
| UK Insurance Operations | 2001 2 | 2000 211 | 2001 2 | 2000 2 | 2001 2 | 2000 2 |
| Prudential Intermediary Business | | | | | | |
| Individual pensions | 219 | 196 | 68 | 54 | 90 | 74 |
| Corporate pensions | 82 | 94 | 19 | 15 | 27 | 24 |
| Life | 2,297 | 1,660 | 27 | 36 | 257 | 202 |
| Annuities | 1,172 | 652 | | - | 117 | 65 |
| Department of Social Security rebate business | 64 | 59 | - | - | 6 | 6 |
| Bopartment of Coolar Coolarty Tobato Balanceo | 3,834 | 2,661 | 114 | 105 | 497 | 371 |
| Investment products | 70 | 101 | 2 | 3 | 9 | 13 |
| Total | 3,904 | 2,762 | 116 | 108 | | 10 |
| Prudential Financial Services | 0,001 | 2,1 02 | | | | |
| Individual pensions | 26 | 30 | 26 | 34 | 29 | 37 |
| Corporate pensions | 469 | 751 | 131 | 93 | 178 | 168 |
| Life | 226 | 534 | 11 | 28 | 34 | 82 |
| Annuities | 663 | 602 | - | - | 66 | 60 |
| Department of Social Security rebate business | 185 | 175 | - | - | 19 | 18 |
| | 1,569 | 2,092 | 168 | 155 | 326 | 365 |
| Investment products | 15 | 43 | 4 | 12 | 6 | 16 |
| Total | 1,584 | 2,135 | 172 | 167 | • | |
| M&G | ., | 2,100 | | | | |
| Individual life and pensions | - | 29 | - | 2 | - | 5 |
| Investment products | 906 | 1,050 | 12 | 16 | 103 | 121 |
| Total | 906 | 1,079 | 12 | 18 | | |
| Total UK Operations | 6,394 | 5,976 | 300 | 293 | | |
| US Operations | -, | | | | | |
| Fixed annuities | 1,899 | 1,056 | - | - | 190 | 106 |
| Equity linked index annuities | 271 | 409 | - | - | 27 | 41 |
| Variable annuities | 768 | 1,709 | - | - | 77 | 171 |
| Guaranteed Investment Contracts | 170 | 365 | - | - | 17 | 36 |
| GIC - European Medium Term Notes | 1,504 | 1,291 | - | - | 150 | 129 |
| Life | - | - | 22 | 25 | 22 | 25 |
| Total | 4,612 | 4,830 | 22 | 25 | 483 | 508 |
| Prudential Asia | ., | ., | | | | |
| Insurance products | 650 | 275 | 369 | 229 | 434 | 256 |
| Investment products | 9,027 | 2,259 | - | | 903 | 226 |
| Total | 9,677 | 2,534 | 369 | 229 | | |
| Prudential Europe | -, | , | | | | |
| Insurance products | 58 | 14 | 20 | 22 | 26 | 23 |
| Group Total | | | | | | 20 |
| Insurance products | 10,723 | 9,901 | 693 | 538 | 1,766 | 1,528 |
| Investment products | 10,018 | 3,453 | 18 | 31 | 1,021 | 376 |
| Total | 20,741 | 13,354 | 711 | 569 | ., | 0.0 |

Note

Annual Equivalents are calculated as the aggregate of regular new business contributions and one tenth of single new business contributions. Single new business insurance premiums include increments under existing group pension schemes and pensions vested into annuity contracts (at the annuity purchase price). Regular new business contributions are determined on an annualised basis.

| | India | Taiwan | Other | Total |
|------------------------------------|-------|--------|-------|-------|
| Asia Mutual Funds Under Management | £m | £m | £m | £m |
| Funds at 1 January 2001 | 695 | 934 | 20 | 1,649 |
| Net Flows | 352 | 998 | 45 | 1,395 |
| Market movement | 24 | 35 | (7) | 52 |
| Funds at 31 December 2001 | 1,071 | 1,967 | 58 | 3,096 |

Operating Profit before amortisation of goodwill

| Results Analysis by Business Area | 2001 £m | 2000 £m |
|-----------------------------------------------------------------------------------|---------|---------|
| UK Operations | | |
| Insurance operations: | | |
| New business | 243 | 230 |
| Business in force | 377 | 478 |
| Long-term business | 620 | 708 |
| General business | 79 | 33 |
| Total UK Insurance Operations | 699 | 741 |
| M&G | 75 | 125 |
| Egg | (88) | (155) |
| Total | 686 | 711 |
| US Operations | | |
| New business | 167 | 221 |
| Business in force | 136 | (2) |
| Long-term business | 303 | 219 |
| Broker dealer and fund management | 16 | 7 |
| Total | 319 | 226 |
| Prudential Asia | | |
| New business | 255 | 153 |
| Business in force | 160 | 60 |
| Long-term business | 415 | 213 |
| Development expenses | (19) | (3) |
| Total | 396 | 210 |
| Prudential Europe | | |
| New business | 8 | 9 |
| Business in force | 0 | 8 |
| Long-term business | 8 | 17 |
| Development expenses | (29) | (18) |
| Total | (21) | (1) |
| Other Income and Expenditure | | |
| Investment return and other income | 51 | 70 |
| Interest payable on core structural borrowings of shareholder financed operations | (118) | (131) |
| Corporate expenditure: | | |
| Group Head Office | (39) | (42) |
| Asia Regional Head Office | (24) | (14) |
| Total | (130) | (117) |
| | 1,250 | 1,029 |
| UK re-engineering costs | (64) | - |
| Operating profit before amortisation of goodwill | 1,186 | 1,029 |
| Analysed as profits (losses) from: | | |
| New business | 673 | 613 |
| Business in force | 673 | 544 |
| Long-term business | 1,346 | 1,157 |
| Prudential Asia and Europe development expenses | (48) | (21) |
| Other operating results | (48) | (107) |
| UK re-engineering costs | (48) | - |
| | (+0) | |

| | | Restated |
|---------------------------------------------------------------------------------------|-----------|-------------------|
| Summarised Consolidated Balance Sheet | 2001 £m | 2000 £m |
| Investments in respect of non-linked business: | | |
| Equities | 40,948 | 51,232 |
| Fixed income securities | 59,183 | 48,594 |
| Properties | 10,487 | 10,303 |
| Deposits with credit institutions | 4,176 | 3,875 |
| Other investments (principally mortgages and loans) | 5,108 | 4,507 |
| | 119,902 | 118,511 |
| Assets held to cover linked liabilities | 17,453 | 18,323 |
| Banking business assets | 8,972 | 8,603 |
| Goodwill | 1,687 | 1,611 |
| Holding Company cash | 19 | 38 |
| Core structural borrowings of shareholder financed operations: | | |
| Central funds | (1,980) | (1,568) |
| Jackson National Life | (172) | (167) |
| Deferred acquisition costs | 3,204 | 2,952 |
| Dividend payable | (332) | (322) |
| Obligations of Jackson National Life under sale and repurchase and lending agreements | (3,394) | (2,652) |
| Borrowings to support short-term fixed income securities reinvestment programme | (1,330) | - |
| Debenture loan issued by Egg | (124) | - |
| Deferred tax | (2,005) | (2,924) |
| Other net (liabilities) assets | (84) | 657 |
| | 141,816 | 143,062 |
| Insurance technical provisions (net of reinsurance): | , | 0,002 |
| UK Operations | (85,583) | (82,743) |
| US Operations | (25,055) | (23,585) |
| Prudential Asia | (4,941) | (3,269) |
| Prudential Europe | (634) | (593) |
| | (116,213) | (110,190) |
| Fund for future appropriations | (13,202) | (20,724) |
| Less: shareholders' accrued interest in the long-term business | 4,200 | 4,805 |
| Insurance technical provisions (net of reinsurance) and fund for future | 4,200 | 4,000 |
| appropriations, less shareholders' accrued interest | (125,215) | (126,109) |
| Banking business liabilities | (8,333) | (120,109) (8,040) |
| - | (0,333) | (0,040) |
| Minority interests Total net assets | 8,150 | 8,776 |
| | 0,130 | 0,770 |
| | | Restated |
| Shareholders' Capital and Reserves | 2001 £m | 2000 £m |
| Share capital | 100 | 99 |
| Share premium | 533 | 458 |
| Statutory basis retained profit | 3,317 | 3,414 |
| Shareholders' capital and reserves - statutory basis | 3,950 | 3,971 |
| Additional reserves on the achieved profits basis | 4,200 | 4,805 |
| Shareholders' capital and reserves - achieved profits basis | 4,200 | 8,776 |

Note

Balance sheet comparatives for 2000 have been restated to reflect the implementation of FRS19 on deferred tax. As a consequence, the provision for deferred tax at 31 December 2000 has increased by £2,592m. This increase in provision is matched by reductions of £2,543m in the fund for future appropriations and £57m in shareholders' capital and reserves, less £8m reduction in the shareholders' accrued interest in the long-term business. These adjustments relate almost wholly to deferred tax on unrealised appreciation on investments that it was previously inappropriate to recognise under the partial provisioning method under SSAP 15.

| | | Restated |
|--------------------------------------------------------------------|---------|----------|
| Movement in Shareholders' Capital and Reserves | 2001 £m | 2000 £m |
| (Loss) profit for the year after minority interests | (217) | 511 |
| Exchange movements | 53 | 187 |
| Goodwill on sale of holding in associate company | - | 90 |
| New share capital subscribed | 42 | 184 |
| Dividends | (504) | (484) |
| Net (decrease) increase in shareholders' capital and reserves | (626) | 488 |
| Shareholders' capital and reserves at beginning of year | | |
| As originally reported | 8,833 | 8,342 |
| Prior year adjustments on implementation of FRS 19 on deferred tax | (57) | (54) |
| As restated | 8,776 | 8,288 |
| Shareholders' capital and reserves at end of year | 8,150 | 8,776 |
| | | Restated |
| Comprising | 2001 £m | 2000 £m |
| UK Operations: | | |
| Long-term business | 3,656 | 4,227 |
| General business | - | 135 |
| M&G | 329 | 341 |
| Egg | 380 | 426 |
| | 4,365 | 5,129 |
| US Operations | 2,817 | 2,756 |
| | | |

| Prudential Asia | 1,089 | 793 |
|--------------------------------------------------------------|-------|-------|
| Prudential Europe | 90 | 82 |
| Other operations (including central goodwill and borrowings) | (211) | 16 |
| | 8,150 | 8,776 |

Economic Assumptions and Sensitivities

(1) Basis of preparation of results

The achieved profits basis results for 2001 have been prepared in accordance with the guidance issued by the Association of British Insurers in December 2001 "Supplementary Reporting for long-term insurance business (the achieved profits method)". Previously the achieved profits basis results were prepared in accordance with the guidance issued in July 1995. Comparative results for the year 2000 have not been restated for the change of guidance. Restatements of prior year figures relate solely to the implementation of FRS19 on deferred tax.

One of the key differences between the current and previous guidance relates to the basis for setting long-term expected rates of return on investments and risk discount rates.

Under the current guidance, for most countries, these rates are set by reference to period end rates of return on fixed interest securities. This "active" basis of assumption setting has been applied in preparing the results of all the Group's UK, US, and European long-term business operations. For the Group's Asian operations the active basis is appropriate for business written in Japan and Korea and US dollar denominated business written in Hong Kong.

An exception to this general rule is that for countries where longer-term fixed interest markets are underdeveloped, investment return assumptions and risk discount rates should be based on an assessment of longer-term economic conditions. Except for the countries listed above, this basis is appropriate for the Group's Asian operations.

For 2000 and earlier years, the achieved profits basis results for all of the Group's operations were calculated by using expected longerterm equilibrium rates of return and discount rates.

The key economic assumptions and sensitivity of the results to changes to those assumptions are described below.

(2) Economic assumptions

| <u>UK operations</u> | 2001 | 2000 |
|----------------------------------------------------------------------------------|--------------|------|
| Pre-tax expected long-term nominal rates of investment return | | |
| UK equities | 7.5% | 8.0% |
| Overseas equities | 7.5% to 7.8% | 8.0% |
| Property | 7.5% | 8.0% |
| Gilts | 5.0% | 6.0% |
| Corporate bonds | 6.0% | 7.0% |
| PAC with-profits fund assets | | |
| [applying the rates listed above to the investments held by the fund] | 7.1% | 8.0% |
| Expected long-term rate of inflation | 2.6% | 2.5% |
| Post-tax expected long-term nominal rate of return | | |
| Pension business (where no tax applies) | 7.1% | 8.0% |
| Life business | 6.3% | 7.4% |
| Risk discount rate | 7.7% | 8.5% |
| US operations (Jackson National Life) | | |
| Expected long-term spread between earned rate and rate credited to policyholders | 1.75% | 1.9% |
| Risk discount rate | 7.7% | 8.5% |
| Prudential Europe | | |
| Risk discount rate | 7.7% | 8.5% |

Economic Assumptions and Sensitivities (continued)

| (2) Economic assumptions (continued) | | |
|------------------------------------------------------------------------|-------|-------|
| Prudential Asia | 2001 | 2000 |
| Weighted pre-tax expected long-term nominal rates of investment return | 7.3% | 8.0% |
| Weighted expected long-term rate of inflation | 3.0% | 3.2% |
| Weighted risk discount rate | 10.1% | 10.4% |

The Prudential Asia economic returns have been determined by weighting each country's economic assumptions by reference to the Achieved Profits basis operating results for new business written in 2001.

| (3) 2001 Results : Impact of altered economic assumptions | | |
|---------------------------------------------------------------------------------------------------------------------------------------------------|---------|---------|
| | 2001 £m | 2000 £m |
| Pre-tax (losses) profits on changes of economic assumptions included within the (loss) profit on ordinary activities before tax arise as follows: | | |
| UK long-term business operations | (426) | - |
| Jackson National Life (including altered spread assumption) | 1 | - |
| Prudential Asia | (57) | - |
| Total | (482) | - |
| Total | (482) | - |

Group

(4) 2001 Results sensitivities

The estimated increase (decrease) in the 2001 Group results that would arise from the following changes in economic assumptions are:

| | Total £m |
|---------------------------------------------------------------|----------|
| 2001 Pre-tax operating profits from new business | |
| Pre-tax expected long-term nominal rates of investment return | |
| Increase in rates of 1% | 105 |
| Decrease in rates of 1% | (99) |
| Risk discount rates | |
| Increase in rates of 1% | (72) |
| Decrease in rates of 1% | 83 |
| 31 December 2001 shareholders' funds | |
| Pre-tax expected long-term nominal rates of investment return | |
| Increase in rates of 1% | 824 |
| Decrease in rates of 1% | (779) |
| Risk discount rates | |
| Increase in rates of 1% | (494) |
| Decrease in rates of 1% | 592 |

Additional Notes on the Unaudited Achieved Profits Basis Results

- (1) The achieved profits basis results for 2001 are unaudited. The unaudited results for 2000 have been derived from the achieved profits basis supplement to the Company's statutory accounts for that year and then restated for the implementation of FRS 19 on deferred tax. The supplement included an unqualified review report from the auditors.
- (2) The achieved profits basis results include the results of the Group's long-term insurance operations on the achieved profits basis. The operating profit from new business represents the profitability of new long-term insurance business written in the year. The operating profit from business in force represents the profitability of business in force at the start of the year with, for Asia, the statutory basis results of non-insurance operations. These results are combined with the statutory basis results of the Group's other operations, including unit trusts, mutual funds and other non-insurance investment management business. In the directors' opinion the achieved profits basis provides a more realistic reflection of the performance of the Group's long-term insurance operations than results under the statutory basis.
- (3) The proportion of surplus allocated to shareholders from the UK with-profits business has been based on the present level of 10%. Future bonus rates have been set at levels which would fully utilise the assets of the with-profits fund over the lifetime of the business in force.
- (4) During 2001 the Company acquired Orico Life Insurance Company of Japan and YoungPoong Life in Korea. The total cost of purchase of these and other minor operations (including acquisition costs) was £182m. The fair value of the net assets including business in force was £11m. Goodwill arising on these transactions of £171m is being amortised over 20 years.
- (5) In February 2001 the Company announced the restructuring of the direct sales force and customer service channels of its UK Insurance Operations. In November 2001 the Company announced further details of changes to the future structure of those operations, in particular the intention to pursue a single brand strategy for life and pensions business including the integration of the Scottish Amicable operation under the Prudential brand. The changes also included a simplification of the organisational structure and plans for a significant reduction in operating costs. The total cost in 2001 of this restructuring, including amounts borne by the main with-profits fund, is £200m. After including amounts borne by the fund but attributed to shareholders, the cost recognised on the achieved profits basis is £64m.
- (6) In March 2001 the Company entered into a merger agreement with American General Corporation, a US investment, life insurance and consumer finance group. On 11 May, following the termination of the merger and in accordance with the terms of the agreemer a fee of \$600m (£423m) was paid to the Company by American General. After deducting employment costs incurred as a consequence of the proposed merger for the Company's US operations, adviser costs, and other directly related expenses, of £85m, an exceptional item of £338m before tax has been accounted for within the Group's results.
- (7) In November 2001, the Company agreed to transfer its UK general business operations to Winterthur Insurance and Churchill group its UK subsidiary. On 31 December 2001 the insurance liabilities of the business were almost wholly reassured, with related cash transfer, to Winterthur. The sale of the business was completed on 4 January 2002 for a consideration of £353m. After allowing for the costs of the sale and other related items, it is anticipated that the profit on sale recorded in the 2002 results will be approximately £360m before tax.
- (8) The Company has adopted FRS 19 on deferred tax in its 2001 financial statements with restated comparative results for 2000. The principal impact of the change from the accounting policy applied under SSAP 15 is to provide additional deferred tax on unrealised appreciation on investments. The additional deferred tax provision is reflected in the fund for future appropriations for with-profits business and in the profit and loss reserve for shareholder backed business. Consistent with previous practice and the achieved profits methodology, expected future tax cash flows related to inforce and new business effectively continue to be discounted. For the purpose of its modified statutory basis statements, the Company has chosen not to adopt the discounting option for its deferred tax provisions.
- (9) The final dividend of 16.7p per share will be paid on 29 May 2002 to shareholders on the register at the close of business on 22 March 2002. A scrip dividend alternative will be offered to shareholders. The total dividend for the year, including the interim dividend of 8.7p per share paid in 2001, amounts to 25.4p per share and the total cost of the dividend declared in respect of 2001 is £504m.

STATUTORY BASIS RESULTS

| Summarized Concolidated Brofit and Loss Account | 2001 £m | Restated 2000 £m |
|--------------------------------------------------------------------------------------------------|-----------|---------------------|
| Summarised Consolidated Profit and Loss Account Operating profit before amortisation of goodwill | 2001 £111 | 2000 £111 |
| Continuing operations | 543 | 807 |
| Discontinued general business operations | 79 | 33 |
| Site of an and general section of operations | 622 | 840 |
| Amortisation of goodwill | (95) | (84) |
| Short-term fluctuations in investment returns | (480) | (48) |
| Merger break fee (net of related expenses) | 338 | - |
| Profit on business disposals | - | 239 |
| Profit on ordinary activities before tax (including actual investment returns) | 385 | 947 |
| Tax | (21) | (314) |
| Profit for the year before minority interests | 364 | 633 |
| Minority interests | 25 | 24 |
| Profit for the year after minority interests | 389 | 657 |
| Dividends | (504) | (484) |
| Retained (loss) profit for the year | (115) | 173 |
| | | Restated |
| Basic Earnings Per Share | 2001 | 2000 |
| Based on operating profit after tax and related minority interests before | 2001 | 2000 |
| amortisation of goodwill of £460m (£591m) | 23.3p | 30.2p |
| Adjustment for amortisation of goodwill | (4.8)p | (4.3)p |
| Adjustment from post-tax long-term investment returns to | (-10)p | (1.0)p |
| post-tax actual investment returns (after related minority interests) | (15.6)p | (1.7)p |
| Adjustment for post-tax merger break fee (net of related expenses) | 16.8p | ()p |
| Adjustment for post-tax profit on business disposals | - | 9.3p |
| Based on profit for the year after minority interests of £389m (£657m) | 19.7p | 33.5p |
| Average number of shares | 1,978m | 1,959m |
| | | |
| Diluted Earnings Per Share | 40.0% | 00.4m |
| Based on profit for the year after minority interests of £389m (£657m) | 19.6p | 33.4p |
| Average number of shares | 1,982m | 1,968m |
| Dividend Per Share | 25.4p | 24.5p |
| | | Restated |
| Movement in Shareholders' Capital and Reserves | 2001 £m | 2000 £m |
| Profit for the year after minority interests | 389 | 657 |
| Exchange movements | 52 | 120 |
| Goodwill on sale of holding in associate company | - | 90 |
| New share capital subscribed | 42 | 184 |
| Dividends | (504) | (484) |
| Net (decrease) increase in shareholders' capital and reserves | (21) | 567 |
| Shareholders' capital and reserves at beginning of year | | |
| As originally reported | 4,020 | 3,424 |
| Prior year adjustments on implementation of FRS 19 on deferred tax | (49) | (20) |
| As restated | 3,971 | 3,404 |
| Shareholders' capital and reserves at end of year | 3,950 | 3,971 |

<u>Note</u>

The tax charge, minority interests, earnings per share and movement in shareholders' capital and reserves for 2000 have been restated for the implementation of FRS 19 on deferred tax.

STATUTORY BASIS RESULTS

Operating Profit before amortisation of goodwill

| Results Analysis by Business Area | 2001 £m | 2000 £m |
|-----------------------------------------------------------------------------------|---------|---------|
| UK Operations | | |
| Long-term business | 435 | 468 |
| General business | 79 | 33 |
| UK Insurance Operations | 514 | 501 |
| M&G | 75 | 125 |
| Egg | (88) | (155) |
| Total | 501 | 471 |
| US Operations | | |
| Jackson National Life | 282 | 459 |
| Broker dealer and fund management | 16 | 7 |
| Total | 298 | 466 |
| Prudential Asia | | |
| Long-term business and investment products | 44 | 39 |
| Development expenses | (19) | (3) |
| Total | 25 | 36 |
| Prudential Europe | | |
| Long-term business | 5 | 8 |
| Development expenses | (29) | (18) |
| Total | (24) | (10) |
| Other Income and Expenditure | | |
| Investment return and other income | 51 | 64 |
| Interest payable on core structural borrowings of shareholder financed operations | (118) | (131) |
| Corporate expenditure: | | |
| Group Head Office | (39) | (42) |
| Asia Regional Head Office | (24) | (14) |
| Total | (130) | (123) |
| | 670 | 840 |
| UK re-engineering costs | (48) | - |
| Operating profit before amortisation of goodwill | 622 | 840 |

FUNDS FLOW

| Holding Company Funds Statement | 2001 £m | 2000 £m |
|------------------------------------------------------------------------------|---------|---------|
| Statutory basis operating profit after tax and related minority interests | | |
| before amortisation of goodwill | 460 | 591 |
| Merger break fee (net of related expenses and tax) | 332 | - |
| New share capital subscribed on listing of shares on New York Stock Exchange | - | 139 |
| Other new share capital subscribed | 42 | 45 |
| Capital repatriated from businesses | 80 | 123 |
| Proceeds from business disposals | - | 173 |
| | 914 | 1,071 |
| New investment in businesses | (699) | (555) |
| Timing differences and other items | (132) | 147 |
| | 83 | 663 |
| Dividends | (504) | (484) |
| Holding Company net funds movement | (421) | 179 |

| Movement in Net Borrowings | 2001 £m | 2000 £m |
|---------------------------------------------------------------|---------|---------|
| Net core structural borrowings at beginning of year | (1,697) | (1,837) |
| Holding Company net funds movement (as above) | (421) | 179 |
| Exchange translation losses | (15) | (39) |
| Net core structural borrowings at end of year | (2,133) | (1,697) |
| Represented by: | | |
| Holding Company cash | 19 | 38 |
| Core structural borrowings of shareholder financed operations | | |
| Central funds | (1,980) | (1,568) |
| Jackson National Life | (172) | (167) |
| | (2,133) | (1,697) |

GROSS PREMIUMS WRITTEN AND INVESTMENT PRODUCT SALES BY PRODUCT PROVIDER

| | Long-term business | | Investment products | | General business | | Total | |
|-------------------------|--------------------|---------|---------------------|---------|------------------|---------|---------|---------|
| | 2001 £m | 2000 £m | 2001 £m | 2000 £m | 2001 £m | 2000 £m | 2001 £m | 2000 £m |
| UK Insurance Operations | 8,198 | 7,469 | - | - | 390 | 333 | 8,588 | 7,802 |
| M&G | - | 239 | 1,084 | 1,328 | - | - | 1,084 | 1,567 |
| Total UK Operations | 8,198 | 7,708 | 1,084 | 1,328 | 390 | 333 | 9,672 | 9,369 |
| US Operations | 5,008 | 5,223 | - | - | - | - | 5,008 | 5,223 |
| Prudential Asia | 1,793 | 1,076 | 9,027 | 2,259 | - | - | 10,820 | 3,335 |
| Prudential Europe | 197 | 166 | - | | - | - | 197 | 166 |
| Group Total | 15,196 | 14,173 | 10,111 | 3,587 | 390 | 333 | 25,697 | 18,093 |

BANKING BUSINESS LIABILITIES

| | 2001 £m | 2000 £m |
|-------------------------------------------------|---------|---------|
| Egg | 7,465 | 7,386 |
| US Operations | 868 | 654 |
| | 8,333 | 8,040 |
| Comprising: | | |
| Banking deposit balances | 6,520 | 7,611 |
| Accruals, deferred income and other liabilities | 1,813 | 429 |
| | 8,333 | 8,040 |

Notes on the Unaudited Statutory Basis Results

- (1) The results for 2001 are unaudited and are not the Company's statutory accounts. With the exception of the implementation of FRS 19 on deferred tax, the results for 2001 have been prepared using the same accounting policies as were used in the 2000 statutory accounts. The results for 2000 have been derived from those accounts and then restated for the implementation of FRS 19. The auditors have reported on the 2000 statutory accounts and the accounts have been delivered to the Registrar of Companies. The auditors' report was unqualified and did not contain a statement under section 237 (2) or (3) of the Companies Act 1985.
- (2) In February and November 2001, the Company announced details of changes to its UK Insurance Operations, as set out in note 5 on the achieved profits basis results. The total cost in 2001 of this restructuring, including amounts borne by the main with-profits fund, is £200m. On the statutory basis of reporting, £48m is recognised as the cost to shareholders, reflecting the amounts borne by shareholder financed operations.
- (3) Notes 4 and 6 to 9 on the achieved profits basis results apply equally to the unaudited statutory basis results.
- (4) The statutory tax charge for the year ended 31 December 2001 of £21m (£314m) comprises £63m (£168 m) UK tax and a £42m credit (£146m charge) overseas tax.